# CHAPTER 8. LAYOFFS

#### SUBCHAPTER 2. EMPLOYEE LAYOFF RIGHTS

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### 4A:8-2.1 Types of layoff rights

- (a) A lateral title right means the right of a permanent employee to exercise displacement rights as set forth in > N.J.A.C. 4A:8-2.2 against an employee in the layoff unit holding a title determined to be the same or comparable to the affected title of the employee. For a probationary employee, a lateral title right means the right to fill a vacant position or displace a provisional or probationary employee in the same title. Title comparability shall be determined by the Department of Personnel based on the following criteria:
- The title(s) shall have substantially similar duties and responsibilities and, in State service, the same class code;
- The education and experience requirements for the title(s) are the same or similar and the mandatory requirements shall not exceed those of the affected title;
- There shall be no special skills, licenses, certification or registration requirements which are not also mandatory for the affected title; and
- Any employee in the affected title with minimal training and orientation could perform the duties of the designated title by virtue of having qualified for the affected title.
- (b) A demotional title right means the right of a permanent employee to exercise displacement rights as set forth in > N.J.A.C. 4A:8-2.2 against an employee in the layoff unit holding a title determined to be lower than but related to the affected title of the employee. Demotional title rights shall be determined by the Department of Personnel based on the following criteria:
- The title(s) shall have lower but substantially similar duties and responsibilities and, in State service, where applicable, a lower class code;
- The education and experience requirements for the title(s) shall be similar and the mandatory requirements shall not exceed those of the affected title;
- 3 Special skills, licenses, certification or registration requirements shall be similar and not exceed those which are mandatory for the affected title; and
- Any employee in the affected title with minimal training and orientation could perform the duties of the designated title by virtue of having qualified for the affected title.
- (c) A special reemployment right means the right of a permanent employee, based on his or her permanent title at the time of the layoff action, to be certified for reappointment after the layoff action to the same, lateral and lower related titles. Special reemployment rights shall

be determined by the Department of Personnel in the same manner as lateral and demotional rights.

- 1. A special reemployment list from one governmental jurisdiction shall not be certified to another jurisdiction.
- i. In local service, for purposes of this chapter, an autonomous agency shall be considered a separate jurisdiction. An autonomous agency is one which, by statute, is a body corporate and has the powers of an appointing authority.
  - ii. In State service, the entire State government constitutes a single jurisdiction.
- (d) Employees serving in a specialized credential variant title shall have title rights based upon the special credentialing, provided that the employees are serving in a specialized credential variant title on or before submission of the layoff plan, see > N.J.A.C. 4A:8-1.4. Specialized credentialing shall be based upon at least one of the following, upon approval by the Department of Personnel:
- 1 Licensure or certification;
- 2 Specialized education;
- 3 Specialized client-based or program experience; or
- 4. Service as a trainee in a specialized area of operation leading to advancement to a primary title with specialized credentialing.
- (e) Affected negotiations representatives shall be given reasonable notice and permitted to be present at any meeting with individual employees where layoff rights are discussed.
- (f) See > N.J.A.C. 4A:8-2.2 for the exercise of lateral and demotional title rights, and see > N.J.A.C. 4A:8-2.3 for the exercise of special reemployment rights.

### 4A:8-2.2 Exercise of lateral and demotional rights

- (a) Employees shall be ranked, for purposes of exercise of layoff rights, in order of seniority.
- (b) In State service, a permanent employee in a position affected by a layoff action shall be provided applicable lateral and demotional title rights first at the employee's option within the municipality in which the facility or office is located, and then to the job locations selected by the employee within the department or autonomous agency. The employee shall select individual job locations in preferential order from the list of all job locations within the department or autonomous agency and indicate:
  - 1. Job locations at which he or she will accept lateral title rights; and
- 2. Job locations at which he or she will accept demotional title rights, including any restrictions based on salary range or class code.
- (c) In local service, a permanent employee in a position affected by a layoff action shall be provided title rights within the layoff unit.

- (d) Following the employee's selection of job location preferences, lateral and demotional title rights shall be provided in the following order:
- 1 A vacant position that the appointing authority has previously indicated it is willing to fill;
- A position held by a provisional employee who does not have permanent status in another title. Where there are multiple provisional employees at a job location, the specific position shall be determined by the appointing authority;
- 3 A position held by a provisional employee who has permanent status in another title. Where there are multiple provisionals at a job location, the specific position shall be based on the level of the permanent title held and seniority;
- 4 The position held by the employee serving in a working test period with the least seniority:
- In State service, and in local jurisdictions having a performance evaluation program approved by the Department of Personnel, the position held by the permanent employee whose most recent (within the last 12 months) performance rating in his or her permanent title was Unsatisfactory or equivalent rating;
- 6. The position held by the permanent employee with the least seniority (see > N.J.A.C. 4A:8-2.4).
- (e) Employees serving in their working test periods shall be provided rights to their probationary titles in the same order as (d)1 through 4 above.
- (f) Demotional rights may extend beyond the employee's demotional title rights to include any title previously held on a permanent basis within current continuous service. Displacement may be made only on the basis of greater permanent continuous service except when a provisional or probationary employee is serving in the previously held title. In such cases, the provisional or probationary employee shall be subject to displacement.
- 1. Such extended rights shall not be granted when the employee has either lateral title rights options, or demotional title rights options to a title with a higher class code than the previously held title, within the selected job locations.
- (g) Employees who are placed in trainee titles shall serve a complete training period if the trainee title is outside of either the specialized or generalized title series from which they were laid off.
- (h) When employees are granted demotional title rights, the employees shall be entitled to exercise these rights regardless of whether they have greater or less seniority than the employees against whom they are exercising such rights.

# 4A:8-2.3 Exercise of special reemployment rights

(a) A permanent employee shall be granted special reemployment rights based on the permanent title from which or he she has been laid off, demoted or displaced by job location. In addition, the employee shall be entitled to special reemployment rights to his or her previously held lateral or demotional title (see N.J.A.C. 4A:8-2.2(f)). These rights are subject to the following limitations:

- 1. In State service, an employee who is displaced from the municipality in which his or her facility or office was located shall, at the employee's option, be granted special reemployment rights to that municipality in addition to job locations selected by the employee.
- 2. An employee who is displaced by job location in a layoff action, but remains in his or her permanent title, or is reappointed to his or her permanent title from a special reemployment list, shall have special reemployment rights only to his or her original job location at the time of layoff. In cases where no facility or office remains in the original job location, the employee shall be provided the choice of another job location. As permitted by the Department of Personnel for other good cause, and upon written request by the employee with notice to the appointing authority, the employee may substitute another job location for the original job location.
- 3. An employee who exercises a lateral title right or who is reappointed to a lateral title from a special reemployment list shall retain special reemployment rights only to his or her original permanent title and job location at the time of the layoff. In cases where no facility or office remains in the original job location, the employee shall be provided the choice of another job location. As permitted by the Department of Personnel for other good cause, and upon written request by the employee with notice to the appointing authority, the employee may substitute another job location for the original job location.
  - (b) Priority of special reemployment lists shall be determined as follows:
- 1. Special reemployment lists shall take priority over all other reemployment lists, open competitive lists and lateral title changes pending examination (see N.J.A.C. 4A:4-7.6(c)), except those resulting from position reclassifications, for the entire jurisdiction (see N.J.A.C. 4A:8-2.1(c)1). Special reemployment lists shall also take priority over promotional lists for the State department, autonomous agency or local department where the layoff occurred.
- 2. Special reemployment lists shall also take priority over noncompetitive appointments, transfers except appointments pursuant to N.J.A.C. 4A:8-1.6(f)1, and all lateral title changes except those resulting from position reclassification within a layoff unit.
- (c) Employees shall be placed on a special reemployment list for an unlimited duration.

- 1. Ranking on the list shall be based on the employee's permanent title and seniority at the time of layoff, based on the method for calculating seniority in effect at the time of certification of the list.
- 2. An employee who accepts an appointment to a position in another department or agency in lieu of separation at the time of layoff shall not be placed on a special reemployment list. See N.J.A.C. 4A:8-1.6(f)1.
- 3. Appointments from the list shall be made in the order certified. Removal of names from a special reemployment list may be made in accordance with applicable rules (see N.J.A.C. 4A:4-4.7 and 4A:4-6). Following appointment from a special reemployment list, an employee's name shall be removed from the special reemployment list for any title with the same or lower class code (State service) or lower level (local service), except that the employee shall retain rights to his or her permanent job title and job location at the time of layoff.
- (d) Employees who resign or retire in lieu of lateral displacement, demotion or layoff, or who subsequently resign or retire, will not be placed or remain on a special reemployment list (see N.J.A.C. 4A:4-3.1(a)3).
- (e) In State service, employees who decline reemployment to a job location will be removed from future certifications to that location for that title and all previously held lateral or lower titles. Employees who decline reemployment to their original or substituted job location (other than the original municipality) will be certified only to the original municipality for that title and all lateral or lower titles. Employees who decline reemployment to their original municipality shall be removed from the special reemployment list for that title and all lateral or lower titles.
- 1. However, employees who are unavailable for work when offered reemployment due to temporary disability or other good cause shall remain on the special reemployment list. Employees who decline reemployment because the position is in a different shift from the position from which they were displaced, or because the position is full time when the position from which displaced was part-time (or vice versa) shall remain on the special reemployment list.
- (f) The name of an employee shall be removed from all applicable special reemployment lists where the employee receives an intergovernmental transfer in accordance with N.J.A.C. 4A:4-7.1A within 90 days of the effective date of a layoff resulting in the employee's separation from service.
- (g) In local service, the name of an employee laid off from the title of Police Assistant and placed on a special reemployment list shall be removed from the list if the employee is over the age of 35. See N.J.A.C. 4A:4-2.3(b)2i.

### 4A:8-2.4 Seniority

- (a) Seniority for purposes of this chapter, except for police and fire titles as set forth in (b) below, is the amount of continuous permanent service in the jurisdiction, regardless of title. An employee's continuous permanent service accumulated prior to an intergovernmental transfer effected in accordance with > N.J.A.C. 4A:4-7.1A shall be considered as continuous permanent service in the jurisdiction. Seniority shall be based on total calendar years, months and days in continuous permanent service regardless of work week, work year or part-time status.
- 1. A resignation/new appointment pursuant to > N.J.A.C. 4A:4-7.9 shall not be considered a break in continuous service.
- (b) For police and fire titles in State and local service, seniority for purposes of this chapter is the amount of continuous permanent service in an employee's current permanent title and other titles that have (or would have had) lateral or demotional rights to the current permanent title. Seniority shall be based on total calendar years, months and days in title regardless of work week, work year or part-time status.
- 1. A police title is any law enforcement rank or title where entry level employees are required by > N.J.S.A. 52:17B-66 et seq. (Police Training Act) to complete a police training course.
  - 2. A fire title is any uniform fire department rank or title.
- 3. If two or more employees in a police or fire title have equal seniority, the tie shall be broken in the order of priority set forth in (h) below, except that the fifth tie

breaking factor shall give priority to the employee with greater continuous permanent service, regardless of title.

- A county or municipal appointing authority may elect to provide, through adoption of an ordinance or resolution, as appropriate, that employees in police and fire titles may exercise previously held demotional rights, pursuant to > N.J.A.C. 4A:8-2.2 (f) against employees in any layoff unit in the jurisdiction. Such ordinance or resolution shall not be given effect during a layoff unless adopted at least 90 days prior to submission of the layoff plan (see > N.J.A.C. 4A:8-1.4).
- (c) Preferred status, which means a higher ranking for layoff rights purposes than anyone currently serving in a demotional title, shall be provided as follows:
- 1 Employees with permanent status who exercise their demotional rights in a layoff action, other than to a previously held title pursuant to > N.J.A.C. 4A:8-2.2 (f), will have preferred status.
- 2 Employees reappointed from a special reemployment list to a lower title in the same layoff unit from which they were laid off or demoted will have preferred status. Records of preferred status shall be maintained by the appointing authority in a manner acceptable to the Department of Personnel.
- If more than one employee has preferred status, priority will be determined on the basis of the class code in State service, or the class level in local service, of the permanent title from which each employee was laid off or demoted and the seniority held in the higher title.

- (d) The following shall not be deducted from seniority calculations:
- 1 Voluntary furloughs;
- 2 All leaves with pay including sick leave injury (SLI);
- Leaves without pay for the following purposes: military, educational, gubernatorial appointment, unclassified appointment, personal sick, disability, family, furlough extension and voluntary alternative to layoff;
- In State service, employment in the Senior Executive Service, provided the employee had permanent service prior to the SES appointment; and
  - 5. In local service, leave to fill elective public office.
- (e) Suspensions, other leaves of absence without pay and any period an employee is laid off shall be deducted in calculating seniority. In State service, deductions will be made only for such suspensions, leaves of absence and periods of layoff which began on
- or after March 1, 1987. In local service, deductions will be made only for such suspensions, leaves of absence and periods of layoff which began on or after July 1, 1988.
- (f) Employees reappointed from a special reemployment list shall be considered as having continuous service for seniority purposes; however, the elapsed time between the layoff and reappointment shall be deducted from the employee's seniority.
- (g) Employees serving in their working test period shall be granted seniority based on the length of service following regular appointment. Permanent employees serving in a working test period in another title shall also continue to accrue seniority in their permanent titles. Permanent employees serving in a provisional, temporary or interim appointment shall continue to accrue seniority in their permanent titles.
- (h) If two or more employees have equal seniority, the tie shall be broken in the following order of priority (tie-breakers based on service shall include service accumulated prior to an intergovernmental transfer effected in accordance with >
- N.J.A.C. 4A:4-7.1A, except in the case of an intergovernmental transfer of a police officer or a firefighter):
- 1 A disabled veteran shall have priority over a veteran. A veteran shall have priority over a non-veteran (see N.J.A.C. 4A:5-1);
- The employee with the higher performance rating shall have priority over an employee with a lower rating, provided that all tied employees were rated by the same supervisor. In local service, the performance rating system must have been approved by the Department of Personnel;
- The employee with the greater amount of continuous permanent service in the employee's current permanent title and other titles that have (or would have had) lateral or demotional rights to the current permanent title, shall have priority. An employee appointed to a previously held title pursuant to > N.J.A.C. 4A:8-2.2 (f) shall have all permanent continuous service in that title aggregated for seniority purposes;
- 4 The employee with the greater seniority in the title before a break in service shall have priority;

- 5 The employee with greater non-continuous permanent service, regardless of title, shall have priority;
- The employee who ranked higher on the same eligible list for the title shall have priority;
- The employee with greater continuous service as a visional, temporary or interim appointee in the subject title shall have priority;
- The employee with greater total service, regardless of title or status, shall have priority;
- The employee with the higher performance rating during the 12 month period prior to the effective date of the layoff shall have priority over an employee with a lower rating. In local service, the performance rating system must have been approved by the Department of Personnel:
- The employee with the higher performance rating during the period between 24 months and 12 months prior to the effective date of the layoff shall have priority over an employee with a lower rating. In local service, the performance rating system must have been approved by the Department of Personnel;
  - 11. Other factors as may be determined by the Commissioner.

## 4A:8-2.5 Reassignments

- (a) For a period of 12 months after the service of the layoff notice required by > N.J.A.C. 4A:8-1.6(a), no permanent or probationary employee in the layoff unit in a title actually affected by layoff procedures shall be subject to the following types of involuntary reassignments, except as permitted by the Commissioner for good cause:
- 1 Reassignment to a different shift, unless the reassignment is based on a seniority program;
- 2 In State service, if employed in the original municipality, reassignment to a different municipality; and
- In State service, if not employed in the original municipality, reassignment to a different job location.
- (b) Specific justification for such involuntary reassignments must be shown by the appointing authority.
- (c) During the period described in (a) above, notice of the types of voluntary reassignments listed in (a) above shall be provided to affected negotiations representatives, and appointing authorities should consult with such representatives upon request. Appointing authorities shall conspicuously post notices of opportunities for voluntary reassignment for a period of 10 working days at all work locations.

### **4A:8-2.6** Appeals

- (a) Permanent employees and employees in their working test period may file the following types of appeals:
- Good faith appeals, based on a claim that the appointing authority laid off or demoted the employee in lieu of layoff for reasons other than economy, efficiency or other related

reasons. Such appeals shall be subject to hearing and final administrative determination by the Merit System Board (see > N.J.A.C. 4A:2-2.9 et seq.); and/or

- Determination of rights appeals, based on a claim that an employee's layoff rights or seniority were determined and/or applied incorrectly. Such appeals shall be subject to a review of the written record by the Department of Personnel, with a right to further appeal to the Commissioner (see > N.J.A.C. 4A:2-1.1(d)).
- (b) Good faith and determination of rights appeals shall be filed within 20 days of receipt of the final notice of status required by > N.J.A.C. 4A:8-1.6(f). Appeals must specify what determination is being appealed, the reason(s) for the appeal, and the relief requested.
  - (c) The burden of proof is on the appellant.